

Summary of Comments and Responses for Together North Jersey DRAFT plan. 1

Section	Page	Description	Response
Cover	cover	Need a different resiliency photo	The photo on the front cover was switched.
Cover	cover	Need better selection of photos to represent diversity of the region. Need better placement of title and logo.	The photos on the front cover were switched to show more diversity. The title and logo remained in the same place because this placement made the most sense aesthetically.
Background		I suggest we make a much stronger case for the need for a North Jersey vision to keep us competitive. It would be helpful to point out successful examples of how other regions have worked together to achieve regional objectives (starting with South Jersey). Provide some examples of how the Together North Jersey regional CEDS can help the entire region, and then point out the cost of not embracing a regional plan	The Background Section was designed intentionally to be very brief and focus mostly on grant context. Other sections of the plan, including but not limited to Focus Areas 1-4 and the Regional CEDS documents which are incorporated by reference make an explicit case for how and why the plan is needed to enhance the region's competitiveness. In addition, the CEDS documents include case-study examples and references to region's nationally that have embraced similar approaches to improve regional competitiveness.
Background	2	Typo on "creating" - should be lower case	This was fixed.
Background	3	No dash in stakeholders	This was fixed.
Background	4	Page 4. "experts and officials didn't shape..." I would like to see this starting off emphasizing public participation.	The first sentence was deleted and the paragraph was rearranged to make this section more about public participation.
About the plan	6	Bottom of page 6 should be transportation not transit	This was fixed.
About the plan	6	Change the first paragraph so that it doesn't start with "It is not a compliance document." This text is too negative.	The first two paragraphs were switched around and edited to present information in a more positive way.
About the plan	6	Page 6. the call out text makes NJ sound like it isn't a place to live, just a place to visit (which isn't the intent)	The text was changed to be "In this plan, North Jersey is envisioned as a world-class region"
About the plan	6	Third line should read: ... "Local culture, abundant natural and historic resources and manufacturing" ...	This was changed.
About the plan	7	Add clarification and detail regarding how the plan is intended to be used by various levels of government, the non-profit and public sectors, and residents	A small blurb at the bottom of this page was added to direct readers to "Making it all Happen" for information on how the plan could be used by different levels of government, etc.
About the plan	7	Can you make the "see appendices" more eye catching?	See pages 8-9 of the final plan. A new 2-page spread was added to provide more information on the appendices and to draw more attention to them.
About the plan	7	Farmers market photo is too dark.	This was an problem with how the report was printed, not with the photo. The photo does not appear dark in the final print version.
About the plan	7	Expand "About the Plan" to be a 4-page spread in order to bring more attention to the paragraph "The plan also incorporates..." and also add an additional paragraph.	See pages 8-9 of the final plan. A new 2-page spread was added to provide more information on the appendices and to draw more attention to them.
About the plan	7	Need a high resolution version of the pinwheel graphic	This graphic was replaced with a higher resolution version.
Where we are today		Needs some discussion of the financing systems and their limitations. Particularly true for the property tax and the balance between increasing taxes to pay for the work to be done and impact on NNJ competitively from doing so.	This was added in Making it All Happen.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 2

Section	Page	Description	Response
Where we are today	8-9	On the opening page - suggest that you include two bullets that let reader know the two major sections: Strengths and Assets and Issues and Challenges	These were added.
Where we are today	9	Replace photo of people walking in front of "harrison" sign	This was changed.
Where we are today	10	photo of bus is dark	This was a printing issue, not a photo quality issue, and was corrected in the final version.
Where we are today	10	Remove photos from the "varied and diverse landscape" graphic.	This was changed.
Where we are today	10	The red dots in the middle of paragraphs in the side bar are distracting.	The red dots represent paragraph breaks in this section and were left in to serve that purpose.
Where we are today	11	Icons are blurry	This was a printing issue and has been corrected in final version.
Where we are today	12	industry maps are too small and hard to read	The size of the maps was increased.
Where we are today	12	Need to fix ISAMONG on edu graphic	This was fixed.
Where we are today	12	High Quality of Life, line 12 should read: "And our vibrant arts, cultural assets and historic sites help to create distinctive communities"...	This was changed.
Where we are today	13	Are there 9 national parks or are some otherwise designated?	Yes there are 9 national parks in NJ.
Where we are today	14	This graph is hard to interpret, provide y-axis label, and make job losses easier to interpret by making them red.	The negative bar line to be light blue and positive to be dark blue to increase the contrast and highlight the difference.
Where we are today	16	TNJ states that millennials are born between 1980-1996; whereas, Plan 2040(pg. 30) states they are born 1983-2000	The date range for millenials was changed to 1980-2000 throughout the plan.
Where we are today	16	Make shifting market preferences graphic smaller and have it on a white background to blend in.	This was changed.
Where we are today	16	Replace the word "yen" in paragraph 4 to something like desire	This was changed.
Where we are today	17	"Stranded Suburban Assets" should be added to the Issues and Challenges section, and the associated discussion should emphasize the recent reversal in suburban population and employment, increase in vacant and underutilized commercial properties, brownfield re-use and damaged green infrastructure assets costs, and reverse commuting patterns.	A new subsection on Stranded Suburban Assests has been added to Where we are today.
Where we are today	18	The declining city icon is pretty abject	This was a deliberate style choice to represent high crime and was left in the document.
Where we are today	19	Hurricane Sandy should be replaced with Super Storm Sandy	"Super Storm" is not an officially recognized storm designation. As such we opted to reference the storm as Hurricane Sandy.
Where we want to go	24	Make word cloud gaphic largers and easier to read	The word cloud was made larger.
Where we want to go	26-27	Move priority goals out of the section. Move photo bar from inside of 26 to outside of 26. Center "A vision for the future" over the two pages to draw more attention to it	This change was made and we added an additional 2-page spread about the vision.
Where we want to go	26-27	Draft intoduction paragraph for "Our vision for the Future"	This was added.
Where we want to go	26-27	Change from "The Vision" to "our Vision"	This was changed.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 3

Section	Page	Description	Response
Where we want to go	20-21	Let reader know there are four sections here: Shared Values, Common Interests, and Vision for the Future.	This was added.
Where we want to go	25	This map/graph combination is hard to interpret. The text needs more clarity.	This graphic was difficult to change so it was left in the document as it appeared in the draft. There is additional explanation of this graph in the text under "Common Interests."
Where we want to go	26	Show the relationship/linkages between the 5 prioritized Goals on p. 26 and the Focus Areas and Strategies. A numbering system should be applied to these. Color-coding is used to show the linkage between the Focus Areas and the four Vision Statement Concepts, but they are both disconnected from the prioritized goals on P. 26.	This was addressed in the new pages added to Where we want to go. See pages 32-33.
Where we want to go	26	With regard to Priority Goals: Protect the Environment, a new bullet point should be added: "Preserve, promote and interpret historic sites".	A decision was made to remove the list of objectives under each goal because the objectives are reflected/addressed in the Focus Areas and Strategies. This streamlined the Where we want to go vision section. Comment no longer relevant. The spirit of what was requested is addressed in the relevant Focus Area section.
Where we want to go	26	The 6 <sup>th</sup> bullet point under Priority Goals: Great Strong Inclusive Regional Economy should read, "Creatively Reinvent downtowns and Main Streets	A decision was made to remove the list of objectives under each goal because the objectives are reflected/addressed in the Focus Areas and Strategies. This streamlined the Where we want to go vision section. Comment no longer relevant. The spirit of what was requested is addressed in the relevant Focus Area section.
Where we want to go	26	With regard to Priority Goals: <i>Great Strong Inclusive Regional Economy</i> , 3 <sup>rd</sup> bullet point - <i>Ensure the regions workforce has the training and skills needed to support current and Future Industry Needs</i> " text should be incorporated that acknowledges and supports the critical role of <b>STEAM education</b> ,	A decision was made to remove the list of objectives under each goal because the objectives are reflected/addressed in the Focus Areas and Strategies. This streamlined the Where we want to go vision section. Comment no longer relevant. The spirit of what was requested is addressed in the relevant Focus Area section.
Where we want to go	26-27	Suggest switching Vision and Priority Goals ordering so Goals are last. This will lead into the next section.	Priority goals are now listed after the visioning statement in How we get there.
Where we want to go	26	Need heading font for "Create great places"	A decision was made to remove the list of objectives under each goal because the objectives are reflected/addressed in the Focus Areas and Strategies. This streamlined the Where we want to go vision section. Comment no longer relevant. The spirit of what was requested is addressed in the relevant Focus Area section.
Where we want to go		Need to have some overall sense of priorities. What's realistically reachable in the short (1-5 yr), medium (5-10 yr) and long term (10 yr+). We have fifteen focus areas - how do they interrelate? What synergies are possible? What are the priorities in all of them taken together? Much like a land use plan and capital budget at the local level. This would provide helpful guidance for governments.	The action plans provide timelines for each strategy. However, the focus areas all include a "Getting Started" box that provides some insights into short-term, first steps. For a discussion on overall priorities, please see Making it All Happen.
How we get there	28-29	The words on in the crease in the middle and hard to read.	This has been fixed in the final version's layout.
How we get there	29	Suggest modifying the outline on right side to be: 5 goals, 4 themes, 16 focus areas and 100+ strategies. Might even consider moving the "goals" from the previous section to this section. Would label the page with the 4 themes as "Four Themes"	The graphical sidebar was changed to read 4 themes, 5 goals, 15 focus areas, 70+ strategies.
How we get there	29	Change top of 29 to "competitive, efficient, livable and resilient future"	This was changed.
How we get there		Add icons to descriptions of themes and to each of the strategies	These were added.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 4

Section	Page	Description	Response
How we get there	52, 61, 64, 69, 77, 85	I find the orange text on top of the yellow very difficult to read. Can the font color be darkened?	The shade of orange was darkened to be easier to read.
How we get there		Create a chart or table of all of the strategies in one place for easy reference	The chart was added. Please see pages 34-35 of the final plan.
How we get there		Can you explain how it went from 5 goals to 4 themes?	See pages 32-33 in the final Plan for a better explanation of the connection between the goals and the themes.
How we get there	29	It says there are 16 focus areas. There are only 15 in the Plan.	It was changed to 15 throughout the plan.
Focus area 1	32-35	Use conditional tense for verbs, soften language around strategy 2 and strategy 4	The tense for these strategies were changed to conditional.
Focus area 1	32	"location is less important than it used to be". Location is still very important...maybe change to "traditional office locations are no longer as important as they used to be"?	The statement is accurate as originally written. Though location is still important, it is less important as it used to be, by comparison.
Focus area 1	32	Maybe a graphic that calls out the industry clusters we are focusing on	The names of the industry clusters were boleded in the text to make them stand out.
Focus area 1	32	Strategy 1 - add DEP to the mix of agencies	This was added.
Focus area 1	32-35	I don't see any mention of giving any priority to locating jobs in Communities of Concern or other Low Opportunity areas. We believe this is an important issue that should be included.	This is addressed in other Focus Areas, mainly 8B.
Focus Area 2	37	Increase resolution on picture.	This was a problem with the printing was the draft plan. It was fixed in the final version.
Focus Area 3	38	In the text "build of" should be "build off"	This was changed to "build on"
Focus Area 3	41	Strategy 3 title should be changed to read: "Strengthen tourism by promoting North Jersey's art, cultural, historic, recreation and natural amenities at a regional scale".	This was changed.
Focus Area 3	41	The second sentence under Strategy 3 should read: "Our region is blessed with many natural resources, forests, parks, historic sites, recreational opportunities, arts destinations and amazing cultural diversity".	This was changed.
Focus area 3	38-41	It seems like the pictures associated with Focus area 3 are dominated by pictures of eco-tourism. I know pictures of infrastructure are not pretty but it seems like another infrastructure picture would be appropriate.	One of the eco-tourism photos was replaced with a photo fo a train. See page 43
Focus Area 3	41	The following should be added to Strategy 3: "Regional tourism efforts should coordinate with existing national heritage tourism efforts including the Crossroads of the American Revolution National Heritage Area, the Washington-Rochambeau Revolutionary Route National Historic Trail as well as the Millstone Valley National Scenic Byway and the Delaware River National Scenic Byway. Other state heritage initiatives in North Jersey include the Warren Heritage Scenic Byway and the Palisades Scenic Byway".	The text in red was added to the plan document and the rest was incorporated into the Action Plan
Focus Area 3	38-41	The text associated with Focus Area 3 should be expanded to recognize the importance of open space in improving the attractiveness of our established communities as places to live and work; and for their important green infrastructure functions	The following text was added: "These assets also contribute to the attractiveness of our communities, making them desirable places to live and work."
Focus Area 4	42	HOW ATo needs to be corrected	This was corrected.
Focus Area 4	45	Change validate to address on second bullet point.	This was changed.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 5

Section	Page	Description	Response
Focus area 4	42	Consider making strategy 2 more about how those issues affect everyone, and the need for teaching soft skills to all populations especially at risk communities. Currently it comes across as paternalistic.	The text was changed to reflect this comment. It now reads "Along with more intractable issues, such as a lack of reliable transportation or affordable childcare, many residents in our region face challenges related to soft skills--such as time management, literacy issues, and customer service skills-- as well as language barriers, lack of a high school degree and the inability to pass employment screening. Our region should expand the programs available in the region to address these soft skills barriers faced by many workers, including but not limited to, low-income adults, minorities, veterans, and former inmates looking to re-enter the workforce."
Focus Area 4	44	"Internship programs provide..." is interrupting the continuation of the thoughts on apprenticeship. Define what the RHT is.	The text was changed to reflect this comment. It now reads "The US Bureau of Labor Statistics (BLS) defines an apprenticeship as "a formal relationship between a worker and sponsor," typically an employer or labor organization, and typically a skilled trade. These programs, most commonly found include construction, manufacturing, and healthcare, offer a combination of on-the-job training and technical instruction, providing both practical and theoretical understanding of the occupation. Likewise, an internship program would provide on-the-job training opportunities for those occupations not typically associated the skilled trades. Our region should inventory existing public, private, and nonprofit work apprenticeship and internship programs. This inventory should be used to foster coordination and support of innovative and effective programs that include paid apprenticeship and internship opportunities. We should also work to increase funding for apprenticeships and internships, including through public sources as well as trade associations and industry partnerships."
Focus area 4	43	Switch out photo of people building house to one that better reflects NJ.	This photos was switched to a photo we received from Paterson Habitat for Humanity. See page 47.
focus area 5	48	Big image is a little too blurry	This photo was replaced with a higher resolution version of the same image.
Focus area 5	47	Top photo is too dark. Switch for lighter image	This was an issue with the printer and has been corrected in the printing of the final plan.
Foucs Area 5	46-49	Under <i>Strategies and Actions</i> , and "How" – It should be noted that history-related tourism has proven to be a very significant tourist attraction and welcomed economic development strategy.	Tourism as economic development strategy is covered in Focus Area 4.
Focus Area 5	46-49	Too much emphasis on new greenfield development as a strategy for promoting diverse and affordable housing. Greater emphasis is needed on redevelopment, rehabilitation and re-use strategies, which are sensitive to the character of the host neighborhoods and communities, and allow for the environmental and green infrastructure goals of the plan to be simultaneously achieved	Focus Area 5 already includes a strong emphasis on redevelopment and rehabilitation. See strategies 5.2 and 5.3 for more detail.
Focus area 5	46	Focus Area 5, Strategy 2 - add DEP wastewater approvals as major constraint	This comment is addressed in changes to the Action Plan. We added "supporting infrastructure improvements, such as wastewater and sewage capacity, in rural areas appropriate for infill redevelopment" to the action plan
Focus area 6	49	Add arts to options for activating spaces " Public spaces can be "activated" by creating programs and attractions that draw people to those places -- farmers markets, walks and runs, night-out events, outdoor performances, public art, festivals, First Friday art walks, and streetfairs..."	This text was added except for "First Friday art walks" because the sentence already includes "walks and runs".

Summary of Comments and Responses for Together North Jersey DRAFT plan. 6

Section	Page	Description	Response
Focus Area 6	50	Under "How", the third sentence should read: "Creating lively, livable communities requires a local vision, design guidelines and historic preservation ordinances that preserve and capture the unique character of a particular place..."	This was added.
Focus Area 6	50	3rd paragraph add the word "cultural" before "and commercial centers" in the 3rd line of 3rd paragraph	This was added.
Focus Area 6	53	Strategy 4 walkable is spelled incorrectly.	This was fixed.
Focus Area 6	50-56	A new strategy should be added that emphasizes the importance of enhancing transportation linkages and increasing travel options in suburban areas in order to retain empty-nesters and residents that have reached retirement age, as well as attract younger entry-level "millennial" workers; in order to provide increased access to cultural, recreational and social amenities within the region, Similar language should be added on P. 57.	These concepts are already well-covered throughout the plan, especially in Focus Areas 5, 6, 7, 15
Focus area 6	50	Strengthen the language about historic places as form of community character	Historic preservation has now been incorporated throughout the revised version of the plan.
Focus area 7	54-57	Have a footnote that tells people where to go to find out about logistics and transport (Focus area 1-4)	Added to the page: "Special note: Goods movement and logistics are important transportation issues. See Focus Area 3, Strategy 2 for ways the region can leverage its role as a freight and distribution hub."
Focus Area 7	56	Strategy 5 - <i>Increase transit system capacity in strategic locations</i> , re-word sentence as follows, "...Those components include but are not limited to NJ TRANSIT's Hudson Bergen Light Rail system, commuter rail network and inter and intraregional bus service".	This was changed.
Focus Area 7	57	Under <i>GETTING STARTED</i> – expand 5 <sup>th</sup> bullet as follows: <i>Improve and Expand trans-Hudson transit capacity and modernize the Port Authority Bus Terminal complex</i> and New York Penn Station.	The need to upgrade bus service was discussed at many stakeholder meetings. However, improvements to Penn Station was not discussed during outreach or stakeholder meetings and was thus not included. However, the Action Plan covers actions related to improving trans hudson capacity, which may include enhancements to Penn Station in the future.
Focus Area 7	54	You have explanations of safe and convenient but not reliable, following the first sentence in paragraph 2	"And reliable" was added after seamless
focus area 7	56	Here is some suggested language for Strategy 3, 2nd sentence: "...Transit Hubs can also provide a focal point for local economic and community development, as many shops, restaurants, and other businesses find access to the hub attractive to workers and customers alike as long as the hub is not isolated from neighborhood businesses. For example, instead of placing a sea of parking adjacent to transit station platforms, locate local commerce adjacent to and facing transit platforms with parking connected to, and also serving, the neighborhood."	This text was added to the action plan.
focus area 7	56	Add language "Improvements should include enhanced customer amenities... artwork to enliven the hubs and increase community pride, identity, aesthetics and ultimately ridership. "	Language about community pride was added to the action plan.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 7

Section	Page	Description	Response
Focus area 7	57	Add something about making on-demand ride services safer and cheaper.	Added text "Policy makers should take the steps necessary to ensure such services are operated in a way that protects the rights and safety of drivers and users of those services."
Focus Area 8b	65	The section on housing for the disabled should call for better regional planning on this issues and a discussion of how these communities can be planned for without affecting the tax base of the communities tha those them.	The strategy ensures that affordable housing includes accessibility features for people with disabilities in the context of universal design, not geographic accessibility.
Focus area 8a	60	Top right column: region's residents, especially low and middle income residents, artists and workers.	This was added.
Focus area 8a	strategy 2, action 1	Amend this action to read, "Develop guidance for municipal governments regarding the tools available to encourage housing variety and choice, for example, adaptive reuse of historic sites and structures for housing and mixed use. Include case studies from where tools have been successfully applied."	This change was made in the action plan.
Focus area 8a	60	Strategy 4 - How is this to be done? Funding?	Funding and financing are coverd in the Making it all Happen Chapter; Additional detail on specific action steps and responsible parties for this strategy is found in the Action Plan.
Focus area 8a	58-61	Need to strengthen language about creating opportunities inside communities of concern, not just be about getting people out of bad neighborhoods. Strengthen message of place based strategies	This focus area intentionally emphasizes the need to create affordable housing in places of high opportunity. Place-based strategies for improving access to opportunity (jobs, quality schools, safe neighborhoods, etc.) in communities of concern and other areas are already well-covered throughout many of the other focus areas in the plan.
Focus area 8a	60	Strategy 3 - Soften the language around the 40% affordable recommendation	Changed 40% to "a significant portion" and added "Determining that threshold should be a matter of public discussion and debate"
Focus area 8B	strategy 4	Strategy 8B.4, Action 9 is a bit of a word salad, probably due to an error in copying and pasting. Please revise to read, "Expand supportive services under Medicaid as a potential alternative to providing Special Needs housing. Use Medicaid savings to the State that will result to fund Special Needs housing where feasible and appropriate."	This change was made to the action plan.

Summary of Comments and Responses for Together North Jersey DRAFT plan. 8

Section	Page	Description	Response
Focus area 8B	62	What and Why: Please add "Municipalities cannot discriminate against low and moderate income persons and households. The Supreme Court of New Jersey in its Mount Laurel decisions demands that municipal land use regulations affirmatively afford a reasonable opportunity for a variety and choice of housing including low and moderate cost housing, to meet the needs of people desiring to live there. While provision for the actual construction of that housing by municipalities is not required, they are encouraged but not mandated to expend their own resources to help provide low and moderate income housing. (NJ Fair Housing Act NJAC 52:27D-302 h)."	This text was inserted.
Focus Area 9	66	Under HOW in last sentence change "science and technology programs" to STEAM programs that include the arts.	This was changed
Focus Area 9	68	Strategy 2: Change "with special consideration given to currently underserved districts and schools" to just "all students"	The intent of the Focus Area to highlight the need of underserved districts, in addition to all other districts, so it was important to specifically address underserved districts in this sentence in addition to saying "all students."
Focus area 10	70-71	Need more images for this focus area.	More images could not be added because of the way the text is laid out on the page.
Focus Area 11	72	The following sentence should be added to Strategy 1: "Historic Preservation should be encouraged since historic buildings are inherently sustainable. Preservation maximizes the use of existing materials and infrastructure and reduces waste"	This Focus Area is about energy production and infrastructure. References, including specific strategies regarding historic preservation have been added to Focus Area 13
Focus Area 11	73	Strategy 5 - <i>Innovate for a more Creative Approach to Clean Renewable Energy</i> should include a description of the Local Arts Generator Initiative (LAGI) which involves the construction of public art installations that have the added benefit of providing clean energy generation, in a more aesthetically pleasing manner.	This was added to the action plan for Strategy 11.2
Focus area 12	74	What and Why: Need to change the HIA example. Do not use example of building a new road.	The example was changed to that of a bike lane - pros increased biking and fitness, cons maybe more bike accidents and injuries.
Focus area 12	75	Switch out full bleed photo for one that is more health-specific.	The photo that was already there was left in because it represented a healthy, walkable community.
Focus area 12	74	Change paragraph 3 to read "This means that no matter what their primary mission is – transportation, recreation, arts and culture, housing, natural resource protection."	This was changed.
Focus Area 12	76	Omit "and personal behavior" from Strategy 4	This was changed.
Focus area 12	76	Strategy 4: Personal behavior is an important complement to building healthy communities. . . Partner with the arts to bring awareness and education of individual and community health.	This was added to the action plan for strategy 12.4
Focus Area 12		Add a new Strategy 8 that addresses the successful role the arts have played in improving healthcare outcomes.	This was added to the action plan for strategy 12.4

Section	Page	Description	Response
Focus Area 13	78	Focus Area 13 should be entitled: <i>“Improve stewardship of natural lands, agricultural lands, open space, parks and historic resources”</i> . Under <i>“WHAT AND WHY”</i> , a third paragraph should be added as follows: <i>“North Jersey has experienced the loss of numerous historic sites due to suburban sprawl, lack of proper municipal historic ordinances and neglect of historic resources by both public and private entities. Governments, non-profit organizations and private citizens should be encouraged to preserve historic sites through governmental action, non-profit stewardship of historic sites and maintenance of historic structures by private citizens”</i> .	This was added.
Focus area 13	78-79	New strategy should be added: <i>“STRATEGY 5: Expand programs to preserve and manage historic sites ”</i> (details on word doc)	Added new Strategy 13.5
Foucs Area 13	78-79	new Strategy 6 is recommended as follows: <i>“Improve stewardship of publicly owned historic sites”</i> (details on word doc)	Added new Strategy 13.6
Foucs Area 13	79	Under <i>“GETTING STARTED”</i> the following bullet points should be added: <ul style="list-style-type: none"> <li>• Adequately fund the New Jersey Historic Trust capital grant programs.</li> <li>• Re-establish a historic preservation certificate program to provide expertise to the historic preservation community.</li> </ul>	These were added.
Foucs Area 13	78-79	Open space should also be provided in established communities; small municipalities with denser and more affordable housing should provide natural areas where people can gather.	This concept is covered in Focus Area 6.
Focus area 13	78-79	Create new titles for the strategies so that they don't all sound the same	New titles now read: 13.1 "Work with land owners to improve stewardship of privately owned natural lands and green space." 13.4. "Implement best practices for stewardship of private and preserved agricultural lands."
Focus area 14	80	Include some larger photos	Larger photos were not added because it would disrupt the layout of the text.
Focus Area 15	82-85	ArtPride provided extensive rewrites to Focus Area 15.	All of these changes have been incorporated and are reflected in the revised Focus Area 15 in the final plan.
Leading the Way	86-97	The layout for this section needs photos and icons.	The layout of this chapter was changed.
Leading the Way		Need to add a concluding section on the lessons learned. Based on these projects, what are the lessons learned? Do the communities that are proactive and embrace regional planning enjoy a competitive advantage? Are there some themes that the successful projects have in common?	A new section to this chapter was added called "Lessons Learned." See pages 106-107
Making it all happen	103	The 4 <sup>th</sup> column, <i>“Continue to work together”</i> , seventh line should be modified as follows: <i>“...arts and culture, historic preservation and others that can complement NJTPA’s...”</i>	For the purposes of this sentence, historic preservation can be inferred as part of "culture" in the "arts and culture" reference.
Making it all happen	98-103	Would be helpful if there were some costs - at least order of magnitude - to serve as back drop and wake up call. Statement that the EIT has funded only \$6 billion is interesting but what should they have funded?	In order to show costs, a sidebar box with facts and figures from the "Facing our Future" report was added to page 111.

Section	Page	Description	Response
Making it all happen	98-103	Add a next step: Work with counties and their constituent municipalities to incorporate affordable housing planning and practices into their development efforts that meet the state's court mandates.	This was added.
Making it all happen	101	Add New Jersey State Council on the Arts to the decision-makers list.	This was added.
Making it all happen	98-103	Add civic engagement and transparency in government.	Content on this topic was added to the chapter.
Making it all happen	98-103	Need a more robust discussion of financing options.	The need for a robust discussion of financing options is anticipated as part of implementing next steps. A detailed discussion of what those options might be and what trade offs might be necessary is not appropriate for this section, which is intended to suggest that this topic is very important to successful implementation of the plan, not present all the options available. Discussion of options and trade-offs needs to happen as part of a public dialogue.
Making it all happen	98-103	Sustained collaboration is not only "difficult" and "doable", it is necessary.	Text was added to make this point more clear
Making it all happen		Suggest adding something about housing policy under "Aligning existing plans . . ." in the narrative and as a next step. Could be something along the lines of: New Jersey has a strong legal foundation for planning and producing housing affordable to people of all incomes, but the administrative mechanism is no longer functioning."	Given uncertainty about how the NJ Supreme Court decision removing COAH jurisdiction over low and moderate income housing production in the state will be implemented, it was not clear how best to address this suggestion with specific actionable steps. Focus Area 8A and the associated strategy action plans provide a number of strategies and recommended actions related to municipal government obligations to provide for affordable housing.
Making it all happen	100	"On the other hand some fiscal constraints may be more perceived"- is unclear and confusing.	This language was clarified.
Making it all happen	98-103	I suggest we talk about specific legislative actions that would be needed to make this happen. Lock box issues. Maybe cost of education v welfare/housing of the uneducated = unable to work. "Pay me now or pay me later." particularly important in road maintenance/housing rehab as well.	The need for a robust discussion of financing options is anticipated as part of implementing next steps. A detailed discussion of what those options might be and what trade offs might be necessary is not appropriate for this section, which is intended to suggest that this topic is very important to successful implementation of the plan, not present all the options available. Discussion of options and trade-offs needs to happen as part of a public dialogue.
Making it all happen	98-103	Might want to talk about streamlining the processes where possible. I understand that much of the problem stems from the Federal requirements but there must be ways we can shorten the process at the state and regional levels.	This comment is not specific enough to be actionable. It was not clear what "processes" are referenced.
Making it all happen	101-102	Include the text " An important part of this review should include looking at the State Planning Act and its resulting Development and Redevelopment Plan, as well as the significant regional plans governing land-use in the following areas: Meadowlands, Highlands and Pinelands."	This was added.

Section	Page	Description	Response
Making it all happen	102	Include the following action: • Support the independence and statutory authority of the State Planning Commission, the Meadowlands Commission, the Highlands Council and the Pinelands Commission and use these entities as knowledgeable resources and coordinating entities.	This was added.
General		Inconsistent use of Oxford comma from section to section.	All of the oxford commas were removed.
General		Some of the colors in the Plan don't work well on home printers. The pages with letters a darker shade of the page are very difficult to read.	The colors were adjusted while staying within the Together North Jersey style guide.
General	8-9; 20-21; 28-29; 86-87	a number of the section titles have part of a word on the next page, which makes it difficult to read in the printed version, e.g. leading the way with y on page 87.	This was fixed on the final layout.
General	N/A	I find the color choices outside of the four conceptual areas too close to the conceptual colors.	The color choices are part of the overall branding of Together North Jersey and are consistent with our branding guide.
General	N/A	Need to make the link to the action plans more clear - maybe add a footer or more references to the action plans throughout so that people know there is more detail in the appendix	Several more references to the actions plans have been added throughout the plan, but formatting a footer did not work because it would have disrupted the layout.
General	N/A	the issue of stranded suburban assets should be more prominently featured in the various sections.	Text about suburban assets has been added throughout the plan where appropriate.
General	N/A	The linkages to the Action Strategies as well as the Fair Housing and Equity Assessment and the Regional Comprehensive Economic Development Strategy are not clear. The Plan should highlight these linkages in a more prominent manner.	See new pages 8-9 in "About the Plan." This spread provides more detailed overview on the other TNJ documents, including CEDS and FHEA.
General	N/A	The individual Focus Area Strategy and Action documents and Regional CEDS are not referenced in the TNJ Regional Plan Document. Since the TNJ Regional Plan document is the central, unifying element of the plan, it should describe each of the plan components and their relationship, including their purpose and intended use.	See new pages 8-9 in "About the Plan." This spread provides more detailed overview on the other TNJ documents, including CEDS and FHEA.
General	N/A	TNJ needs to recognize existing public, private and non-profit agencies and organizations and the roles and functions they perform and build upon rather than duplicate their work. The plan should lessen its emphasis on the establishment of new, more complex layers of bureaucracy and work to identify ways the existing institutional framework can be made more efficient and coordinated	"A Special Note" subheading has been added to Making it All Happen in order to address this point.
General	N/A	Information as to how the plan will be kept current should be provided.	This is discussed in Making it All Happen, under the "Continue to Work Together" subheading.
General	N/A	The plan does not incorporate historic preservation in a meaningful way. There are numerous images of historic resources in the document but no strategies or actions related to historic preservation.	Several references to historic preservation have been added throughout the plan, including the addition of 2 strategies for Focus Area 13 that specifically address stewardship of historic sites.